We will start the meeting at 10 a.m As you wait, please try this....



Thought experiment



all NPOs and their stakeholders agreed a single best practice standard for financial reporting....



CIPFA



The future of non-profit financial reporting: Rwanda stakeholders

24 Aug 2022

CPA Sunday Kalisa CPA Chris Twagirimana









## Meeting overview

- Welcome and introductions (10)
- About IFR4NPO Project (30)
- Small groups (15) and feedback (15)
- How can Rwanda stakeholders participate? (15)





# INTERNATIONAL FINANCIAL REPORTING FOR NON PROFIT ORGANISATIONS

#### Presenters



Sunday Kalisa
Director Professional
Development
Services, ICPAR /
IFR4NPO Country
Champion, Rwanda



Chris Twagirimana
Quality and
Developments
Services Manager,
ICPAR /
Member, Technical
Advisory Group –
IFR4NPO



Sam Musoke

IFR4NPO Project
Director
Humentum







# Please introduce yourself in the chat

Name, Role & Organisation







## INTERNATIONAL FINANCIAL REPORTING FOR NON PROFIT ORGANISATIONS

## NPO Sector Rwanda - context



- Rwanda Civil Society Platform (RCSP) umbrella organization created in 2004. 800 Members from 14 umbrella organisations.
- Rwanda Governance Board (RGB) –
  mandated to promote good governance
  principles, monitor service delivery and
  compliance in public, private and NGO
  sectors.
- Rwanda Revenue Authority (RRA) -Requires NPOs to file annual returns to ensure compliance with PAYE, WHT etc.







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#### About IFR4NPO



#### Problem statement



Lack of access to non-profit reporting standards contributes to inefficiency, and inequity in NPO income and financial heath

Low reserves, multiple and duplicate reporting and audits

**NPOs** 

Project

funding

Inconsistency. Double funding fraud difficult to identify

Regulators / Society Lack of information & transparency

Low trust for

domestic

philanthropy

& tax

exemption

**Effects** 

**Problems** 

High cost of due diligence

**Funders** Audited accounts not useful or consistent

rather than **Auditors** unrestricted

No appropriate

framework to reference

Contributing Root cause

No international accounting standard for NPOs

# INTERNATIONAL FINANCIAL REPORTING FOR NON PROFIT ORGANISATIONS

# Theory of change

Wide adoption of an internationally applicable accounting standard for NPOs will create an environment where NPOs have more equitable access to income and financial heath.

#### **INPAG**

(International Non-profit Accounting Guidance)

- Country adoption decisions
- Funder endorsement

# Future Outcomes

- ✓ Improved usefulness, transparency and consistency of NPO financial reports
- ✓ NPOs able to demonstrate capacity and attract funds, reducing duplication of effort
- ✓ Funders better able to reliably assess NPOs
- ✓ Simplified audit assurance provision
- ✓ IFR4NPO Community global network of NPO stakeholders

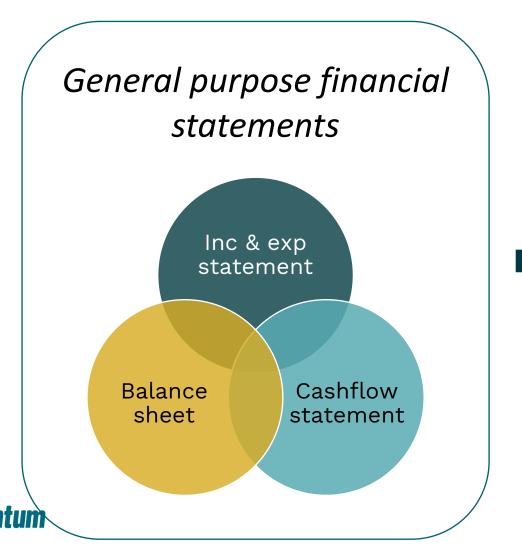
Efficiency
Equity
Accountability







## Which financial reports?



Optional
 Supplementary
 Donor / Project statement(s)
 in standard format

- Donors can choose to;
- 1) Rely on statement in GPFS
- 2) Align their own format to INPAG
  - 3) Maintain current practice



## Project Objectives

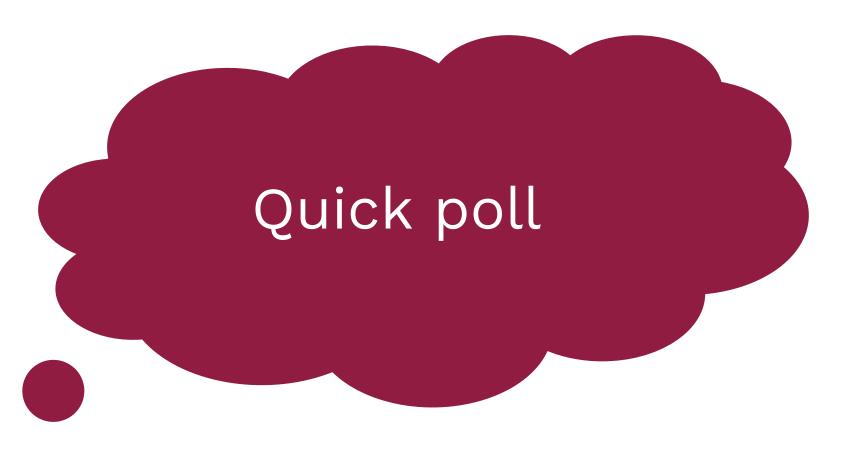
The IFR4NPO project has three stated objectives:

- 1. To improve the quality, transparency and credibility of NPO financial reports.
- 2. To support the provision of NPO financial information that is useful for decision making and accountability, balancing the needs of
- 3. To address specific NPO issues, which will promote increased comparability of NPO financial reports.















# Key questions

Who is delivering the project?

How is the Guidance being developed?

Which size of NPOs is it intended for?







# Who is delivering the project?

Non Profit Organisations

Funders



 A global nonprofit building and supporting operating models that create equity, resilience, and accountability in the global development sector.

# CIPFA

- Chartered Institute of Public Finance and Accountancy
- Unique standard setter roles for local government and charities in UK

Standard setters

Accounting and audit community

"By the sector, for the sector"







## Technical Advisory Group



- National Accounting Standard
   Setters
- IASB (International Accounting Standards Board) official observer

Experience from countries that already have NPO standards
Technical expertise from all 5 continents







# Practitioner Advisory Group

- NPOs
- Auditors
- Academics
- Donors
- Regulators

Reality check – are proposals practical and user friendly?





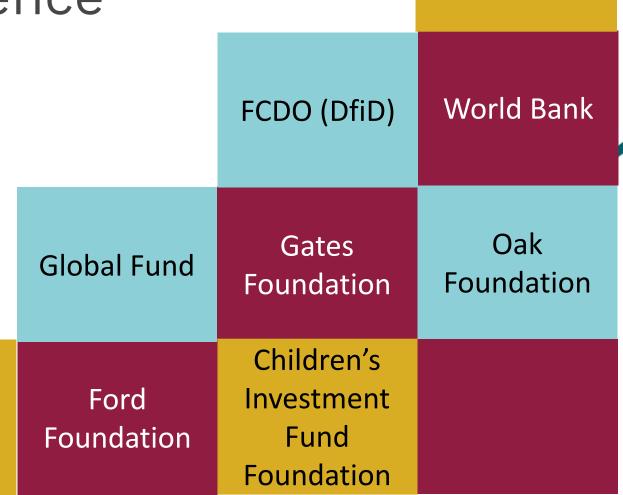
# Donor Reference Group

Nippon

Foundation

**USAID** 









## Engagement to date









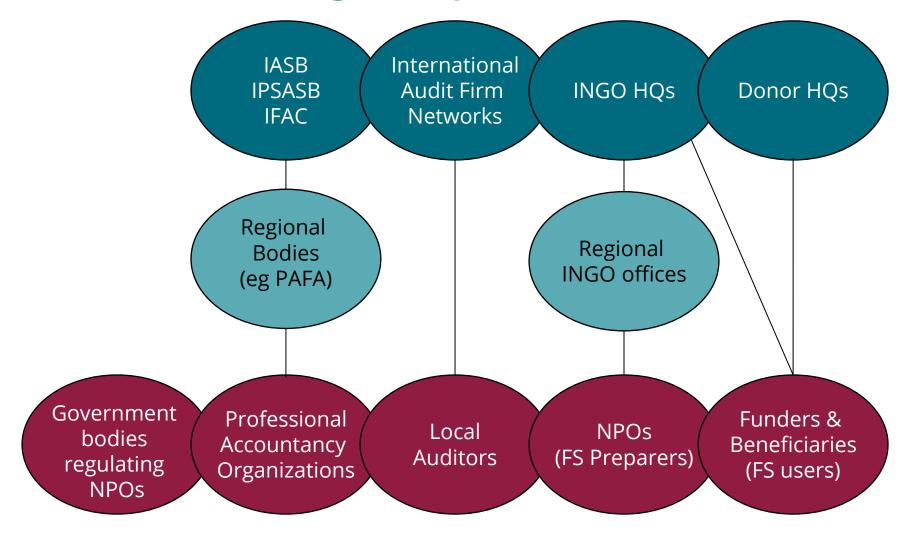
# Stakeholder groups

International

Regional

National

humentum







#### How and when?

Phase

• **Consultation Paper** – structured stakeholder input, January 2021



Technical rigour

Phase

• Exposure Drafts - draft guidance for public comment, late 2022

2

Phase

• **Final Guidance** – ready for adoption, early 2025

 Training and transition following adoption - 2025 onwards Stakeholder engagement





Equivalent process to other international accounting standards



# Which issues being addressed?

#### Landscape level

- Who are NPOs?
- Who are the users of NPO financial statements and what are their needs?
- Pervasive concepts and principles

Videos, technical papers, webinars and links to online conversations on each of these issues can be found here: accounting issues:

#### **Specific topics**

- 1. Reporting entity and control
- 2. NPOs acting on behalf of others
- 3. Non-exchange revenue
- 4. Grant expenses
- 5. Inventory held for use or distribution
- 6. Financial statement presentation
- 7. Classification of expenses
- 8. Fundraising costs
- 9. Foreign exchange transactions
- 10. Narrative reporting



#### What could the Guidance look like?

IFRS for SMEs Standard (24 sections)



Replacement/ new sections

Non-exchange revenue

**Grant expenses** 

Reporting entity

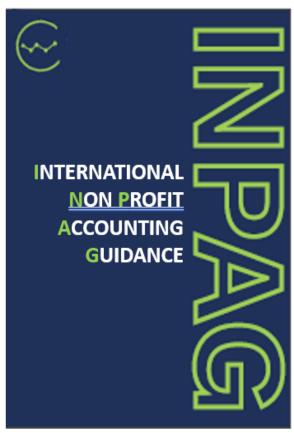
**Fundraising Costs** 

Narrative reporting

IFRS, IPSAS & National standards

Sections not relevant to NPOs eg distributions



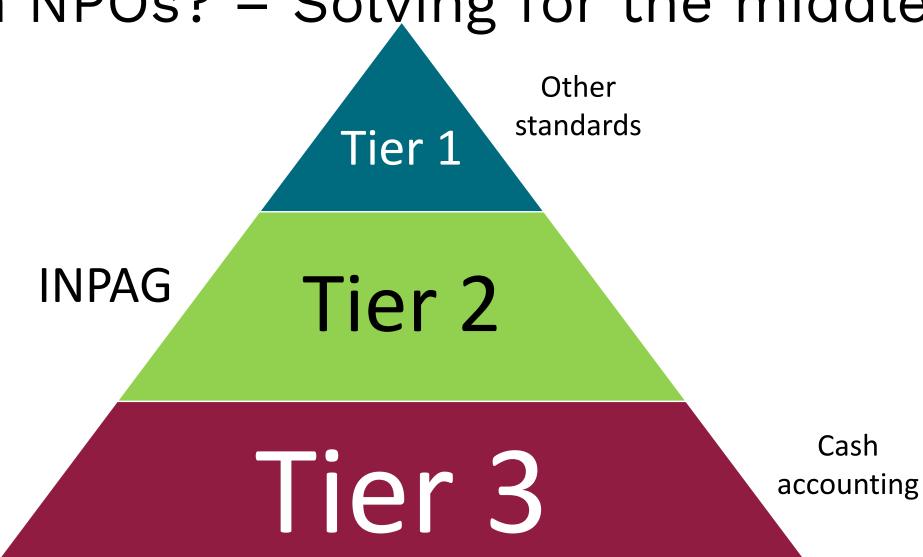








Which NPOs? – Solving for the middle





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### Small groups – 12 mins

Reactions / Comments / Questions
 Benefits & Challenges



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# Feedback from groups







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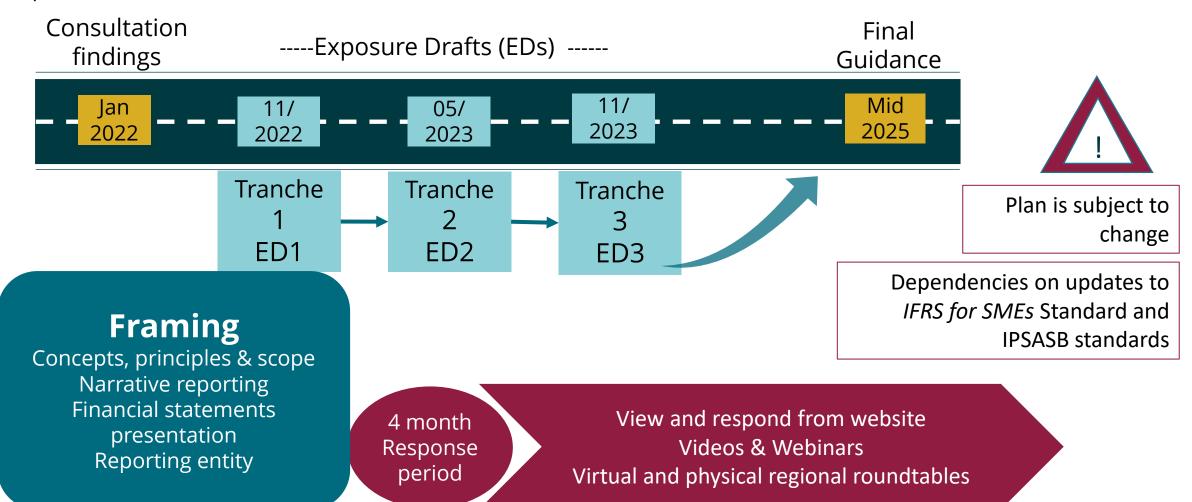


Strategy for Rwanda How can you participate?



# Roadmap for Exposure Drafts

The Development phase will be carried out in three tranches of work, each culminating in an Exposure Draft.



INTERNATIONAL FINANCIAL REPORTING

# INTERNATIONAL FINANCIAL REPORTING FOR NON PROFIT ORGANISATIONS

## Country level strategy?

Engagement in development leads to greater chance of adoption



#### Goal?

- Influence INPAG to be relevant to context
- Adoption of INPAG by 2030

Share opinions

- Regional consultation events
- Focus Group
   Discussions
- Submit written responses to consultations

Learn about proposals

- Visit website
- Subscribe for newsletters
- Attend
   webinars /
   watch videos /
   read
   documents

Who?

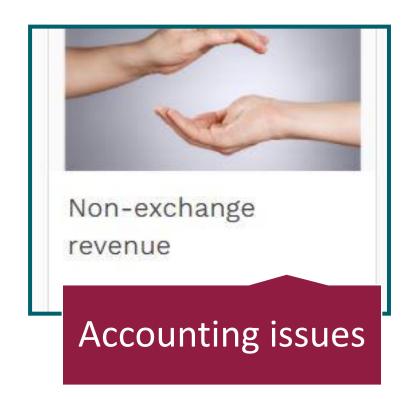
- Individuals
- Organisations
- 'Organisation Champions'
- National working group





# INTERNATIONAL FINANCIAL REPORTING FOR NON PROFIT ORGANISATIONS

# Website: www.ifr4npo.org



www.ifr4npo.org/accounting-issues/



www.ifr4npo.org/consultation/



www.ifr4npo.org/events







# Take this opportunity! Use your voice to shape the future of non-profit financial reporting





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# Questions / comments?





# Thank you!

www.ifr4npo.org info@ifr4npo.org





